BOARD OF DIRECTORS' MEETING

Based on the Company's Articles of Association, the Telkom Board of Directors must hold internal meetings monthly and at any time necessary. The Board of Directors must also hold joint meetings with the Board of Commissioners at least once every 4 months. If more than half of the total number of members of the Board of Directors are present or legally represented at the meeting, a quorum can be achieved. Each member of the Board of Directors present or legally represented has one vote.

Decision-making at meetings is carried out by prioritizing deliberation to reach a consensus. If consensus cannot be reached, decisions are made based on the majority vote of the members of the Board of Directors who are present or legally represented. Throughout 2023, Board of Directors meetings have been held 68 times. The following tables present the frequency of attendance of members of the Board of Directors at meetings during 2023.

No.	Date		Meetings Agenda									
1.	January 3, 2023	1. Op	erational	Performa	nce Repc	ort & Rever	nue W4 De	ecember	2022			
		2. Re	port of Li	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	-	\checkmark	-	\checkmark	\checkmark	N/A		
2.	January 10, 2023	1. Report of Limited Meetings Agenda										
		2. Re	port of Li	mited Mee	etings Ag	enda						
		3. Re	port of Te	elkomClicł	< 2023							
		4. Op	erational	Performa	nce Repo	ort & Rever	nue W1 Jai	nuary 202	23			
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB		
		\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A		
3.	January 17, 2023		 Operational Performance Report, Revenue & SI Program Action Based YtD December 2022 (Outlook) 									
		2. Re	2. Report of Update New Telkom Corporate Uniform									
		3. Re	3. Report of Limited Meetings Agenda									
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	-	N/A		
4.	January 24, 2023	1. Report of Telkom Performance YtD December 2022										
		2. Up	date litig	ation case	s EoY 202	22						
			3. Handling/Negotiating with Sekar for the Implementation of the Five BMs: PKB IX dan Employee Transfer Policy									
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A		
5.	January 27, 2023			Performa uary 2023	nce Repo	ort and Re	evenue Ytl) Decem	ber (Closi	ng) 2022		
		2. Re	port of Li	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A		

Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meetings Agenda										
6.	January 29, 2023	1. Rej	port of In	dihome B	usiness P	lan						
		2. Rej	oort of In	dicative Va	aluation/T	ransactio	n Structur	e				
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	HB		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	$\overline{\mathbf{v}}$	$\overline{\mathbf{v}}$		N/A		
7.	January 31, 2023	1. Rej	oort of Lii	mited Mee	etings Ag	enda						
		2. Op	erational	Performa	nce Repc	rt & Rever	nue w4 Jai	nuary 202	3			
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB		
		\checkmark	-	\checkmark	\checkmark	\checkmark				N/A		
8.	February 07, 2023	1. Op	erational	Performa	nce Repc	rt & Rever	nue YtD Ja	inuary 20	23 (Outloo	ok)		
		2. Rej	oort of Lii	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	-		-		N/A		
9.	February 14, 2023	1. Op	erational	Performa	nce Repc	ort and Rev	venue W1	February	2023			
		2. Kic	k Off Sato	gas Transfo	ormation	B2B Servi	ce					
		3. Rej	oort of Lii	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		-		N/A		
10.	February 21, 2023	1 D.										
10.	replualy 21, 2025	1. Rej	port of Lii	mited Mee	etings Ag	enda						
10.	February 21, 2025			mited Mee mited Mee	0 0							
10.	rebidary 21, 2023	2. Rej	oort of Lii		etings Ag	enda						
10.	rebluary 21, 2023	2. Rej 3. Rej	oort of Lin oort of Lin	mited Mee	etings Age	enda enda	nue & SI F	Program	Action Ba	ased Yt[
10.	rebluary 21, 2025	2. Rej 3. Rej 4. Op	port of Lin port of Lin erational	mited Mee mited Mee	etings Age etings Age Ince Rep	enda enda ort, Rever		Program	Action Ba	ased Yt[
10.	Attendance List	2. Rej 3. Rej 4. Op	port of Lin port of Lin erational	mited Mee mited Mee Performa	etings Age etings Age Ince Rep	enda enda ort, Rever		Program .	Action Ba	ased Yt[HB		
10.		2. Rej 3. Rej 4. Op Jar	port of Lin port of Lin erational nuary (Clo	mited Mee mited Mee Performa osing) 2023	etings Age etings Age Ince Rep 3 and W2	enda enda ort, Rever February	2023					
10.		2. Rep 3. Rep 4. Op Jar RA √	oort of Lin oort of Lin erational nuary (Clc HS √	mited Mee mited Mee Performa osing) 2023 FMV	etings Ageneric Age	enda enda ort, Rever February MFR √	2023 BSW		BW	НВ		
	Attendance List	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep	cort of Lin cort of Lin erational nuary (Clo HS V cort of Lin	mited Mee mited Mee Performa osing) 2023 FMV V	etings Ageneratings Agenerating	enda enda ort, Rever February MFR √ enda	2023 BSW √	AW -	BW √	НВ		
	Attendance List	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep	cort of Lin cort of Lin erational nuary (Clo HS V cort of Lin	mited Mee Performa osing) 2023 FMV V mited Mee	etings Ageneratings Agenerating	enda enda ort, Rever February MFR √ enda	2023 BSW √	AW -	BW √	НВ		
	Attendance List February 28, 2023	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op	oort of Lin cort of Lin erational nuary (Clc HS √ cort of Lin erational	mited Mee Performa osing) 2023 FMV √ mited Mee Performa	etings Agentings Agentings Agentings Agentice Report Agentication and W2	enda enda ort, Rever February MFR √ enda rt & Rever	2023 BSW √ nue W3 Fe	AW - bruary 20	BW √	HB N/A		
	Attendance List February 28, 2023	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op RA √	oort of Lin oort of Lin erational nuary (Clc HS √ oort of Lin erational HS √	mited Mee Performa ssing) 2023 FMV V mited Mee Performa FMV	etings Ageneric Age	enda enda ort, Rever February MFR √ enda ort & Rever MFR √	2023 BSW √ hue W3 Fe BSW √	AW - bruary 20 AW √	BW √)23 BW √	HB N/A HB N/A		
11.	Attendance List February 28, 2023 Attendance List	2. Rep 3. Rep 4. Op Jan RA √ 1. Rep 2. Op RA √ 1. Op	cort of Lin cort of Lin erational nuary (Clo HS V cort of Lin erational HS V erational	mited Mee Performa osing) 2023 FMV V mited Mee Performa FMV V	etings Agreetings	enda ort, Rever February MFR √ enda ort & Rever MFR √ rt & Rever	2023 BSW √ hue W3 Fe BSW √	AW - bruary 20 AW √	BW √)23 BW √	HB N/A HB N/A		
11.	Attendance List February 28, 2023 Attendance List	2. Rep 3. Rep 4. Op Jan RA √ 1. Rep 2. Op RA √ 1. Op	cort of Lin cort of Lin erational nuary (Clo HS V cort of Lin erational HS V erational	mited Mee Performa osing) 2023 FMV V mited Mee Performa FMV V Performa	etings Agreetings	enda ort, Rever February MFR √ enda ort & Rever MFR √ rt & Rever	2023 BSW √ hue W3 Fe BSW √	AW - bruary 20 AW √	BW √)23 BW √	HB N/A HB N/A		
11.	Attendance List February 28, 2023 Attendance List March 7, 2023	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op RA √ 1. Op 2. Rep	oort of Lin cort of Lin erational nuary (Clc HS √ cort of Lin erational √ erational cort of Lin	mited Mee Performa osing) 2023 FMV mited Mee FMV Performa mited Mee	etings Agreetings Agre	enda enda ort, Rever February MFR \sqrt enda urt & Rever MFR \sqrt urt & Rever enda	2023 ■SW √ hue W3 Fe BSW √ hue YtD Fe	AW - bruary 20 AW √ ebruary 20	BW √ 023 BW √ 023 (Outlo	HB N/A HB N/A pok)		
11.	Attendance List February 28, 2023 Attendance List March 7, 2023	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op RA √ 1. Op 2. Rep RA √	oort of Lin cort of Lin erational nuary (Clc HS √ coort of Lin erational V erational cort of Lin HS √	mited Mee Performa osing) 2023 FMV V mited Mee FMV V Performa mited Mee FMV	etings Agreetings Agre	enda enda ort, Rever February MFR V enda urt & Rever MFR v enda MFR -	2023 BSW √ hue W3 Fe BSW √ BSW √	AW - bruary 20 AW √ ebruary 20 AW √	BW √)23 BW √ D23 (Outlo BW √	HB N/A HB N/A pook)		
11.	Attendance List February 28, 2023 Attendance List March 7, 2023 Attendance List	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op RA √ 1. Op 2. Rep RA √	oort of Lin cort of Lin erational nuary (Clc HS √ coort of Lin erational V erational cort of Lin HS √	mited Mee Performa osing) 2023 FMV \sqrt mited Mee FMV \sqrt Performa mited Mee FMV \sqrt	etings Agreetings Agre	enda enda ort, Rever February MFR V enda urt & Rever MFR v enda MFR -	2023 BSW √ hue W3 Fe BSW √ BSW √	AW - bruary 20 AW √ ebruary 20 AW √	BW √)23 BW √ D23 (Outlo BW √	HB N/A HB N/A pook)		
11.	Attendance ListFebruary 28, 2023Attendance ListMarch 7, 2023Attendance ListMarch 14, 2023	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op RA √ 1. Op 2. Rep RA √ 1. Op	cort of Lin cort of Lin erational nuary (Clo HS V cort of Lin erational HS V erational cort of Lin HS V erational	mited Mee Performa ssing) 2023 FMV V mited Mee Performa mited Mee FMV V Performa	etings Ageneratings Agenerating	enda ort, Rever February MFR √ enda irt & Rever MFR √ irt & Rever enda MFR - irt and Re	2023 BSW √ hue W3 Fe BSW √ hue YtD Fe BSW √ venue W1	AW - bruary 20 AW √ ebruary 20 AW √ March 20	BW √ D23 BW √ D23 (Outlo	HB N/A HB N/A book) HB		
11.	Attendance ListFebruary 28, 2023Attendance ListMarch 7, 2023Attendance ListMarch 14, 2023	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op RA √ 1. Op 2. Rep RA √ 1. Op 2. Rep RA	bort of Lin erational nuary (Clo HS V bort of Lin erational HS V erational bort of Lin HS V erational	mited Mee Performa osing) 2023 FMV V mited Mee Performa mited Mee FMV V Performa FMV	etings Ageneric Reported and W2 HW V etings Ageneric Reported Agen	enda ort, Rever February MFR √ enda irt & Rever MFR √ irt & Rever enda MFR - irt and Re MFR √	2023 BSW √ hue W3 Fe BSW √ wenue YtD Fe BSW √ venue W1 BSW √	AW - bruary 20 AW √ ebruary 20 AW √ March 20 AW √	BW √ D23 BW √ D23 (Outlo	HB N/A HB N/A Dook) HB N/A		
11. 12.	Attendance List February 28, 2023 Attendance List March 7, 2023 Attendance List March 14, 2023 Attendance List	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op RA √ 1. Op 2. Rep 7 1. Op 1. Op 2. Rep RA √ 1. Op	bort of Lin erational nuary (Clo HS V bort of Lin erational HS V erational bort of Lin HS V erational	mited Mee Performa ssing) 2023 FMV V mited Mee Performa Mited Mee FMV V Performa FMV V	etings Ageneric Reported and W2 HW V etings Ageneric Reported Agen	enda ort, Rever February MFR √ enda irt & Rever MFR √ irt & Rever enda MFR - irt and Re MFR √	2023 BSW √ hue W3 Fe BSW √ wenue YtD Fe BSW √ venue W1 BSW √	AW - bruary 20 AW √ ebruary 20 AW √ March 20 AW √	BW √ D23 BW √ D23 (Outlo	HB N/A HB N/A Dook) HB N/A		
11. 12.	Attendance List February 28, 2023 Attendance List March 7, 2023 Attendance List March 14, 2023 Attendance List	2. Rep 3. Rep 4. Op Jar RA √ 1. Rep 2. Op RA √ 1. Op 2. Rep 7 1. Op 1. Op 2. Rep RA √ 1. Op	bort of Lin erational nuary (Clc HS V bort of Lin erational HS V erational bort of Lin HS V erational N HS	mited Mee Performa ssing) 2023 FMV V mited Mee Performa Mited Mee FMV V Performa FMV V	etings Ageneric Reported and W2 HW V etings Ageneric Reported Agen	enda ort, Rever February MFR √ enda irt & Rever MFR √ irt & Rever enda MFR - irt and Re MFR √	2023 BSW √ hue W3 Fe BSW √ wenue YtD Fe BSW √ venue W1 BSW √	AW - bruary 20 AW √ ebruary 20 AW √ March 20 AW √	BW √ D23 BW √ D23 (Outlo	HB N/A HB N/A MB N/A		

No.	Date				Mee	etings Ag	enda						
15.	March 24, 2023	1. Fin	ancial Re	port Audi	ted 2022								
		2. Rev	iew DEK	OM for KF	l Directo	r Individua	al 2023						
		3. FM	C Appro	val regard	ding Valu	uation, As	set Remo	oval, Fina	I CSA, W	'SA, TSA			
		Lic	ense, and	Post FMC	2								
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A			
16.	March 27, 2023	1. Report of Management YtD February 2023											
		2. Policy and Roadmap of ESG Implementation at TelkomGroup											
		3. Re	port of FN	ЛС									
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	HB			
			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A			
17.	March 28, 2023	1. Op	erational	Performa	ince Rep	ort, Rever	nue & SI F	Program	Action Ba	ased YtE			
		Fel	oruary (C	losing) 202	23 and W2	2 March 20	023						
		2. Re	port of Li	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A			
18.	March 29, 2023	1. Rej	1. Report of Final Approval FMC										
		2. Report of Telkomsel's Dividend											
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A			
19.	April 03, 2023	1. Re	port of Li	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A			
20.	April 04, 2023	1. Op	erational	Performa	nce Repc	ort and Re	venue W4	March 20)23				
		2. Re	port of Li	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A			
21.	April 11, 2023	1. Op	erational	Performa	nce Repo	ort and Re	venue YtD	March 20	023 (Outlo	ook)			
		2. Re	port of Li	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	HB			
			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A			
22.	April 12, 2023	1. Re	port of Li	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	HB			
				\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	N/A			
23.	April 17, 2023	1. Op	erational	Performa	nce Repc	ort and Re	venue W2	April 202					
				mited Mee									
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
		√		\checkmark			\checkmark			N/A			

No.	Date				Me	etings Ag	enda					
24.	April 19, 2023	1. Re	port of FN	MC Progre	SS							
		2. Re	port of Te	lkom Perf	ormance	YtD Marc	h 2023					
		3. Update on Personal Data Protection (PDP) and Cyber Security at TelkomGrou										
		: St	rengther	ning Gover	nance ar	nd Tools						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A		
25.	April 27, 2023			Performa ing) 2023 a			nue & SI F	Program	Action Ba	ased Yt		
		2. Re	oort of Li	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A		
26.	May 02, 2023	1. Rej										
		2. Op	erational	Performa	nce Repo	ort & Revei	nue W4 Ap	oril 2023				
		3. Re	oort of Li	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB		
			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	N/A		
27.	May 19, 2023	1. Report of Limited Meetings Agenda										
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		~		\checkmark			\checkmark	\checkmark	\checkmark	N/A		
28.	May 26, 2023	1. Re	oort of Li	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		~				~				N/A		
29.	May 30, 2023	V V V V V V N/A 1. Report of Limited Meetings Agenda										
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
				√		√		~		N/A		
30.	May 31, 2023		oort of Li	nited Mee	etings Ag	enda	•		•			
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		~			√							
31.	June 07, 2023		oort of Pr	oposed Gi	roup Busi	-	elopment		•			
				' Renumera [:]				ors and	Commissi	oners (
			osidiaries									
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB		
			\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		
32.	June 13, 2023		erational ne 2023	Performa	nce Repo	ort & Reve	enue YtD I	May 2023	(Outlook) and V		
		2. Re	oort of Re	eadiness o	f Celebra	te Telkom	ı's Anniver	sary				
		3. Re	oort of Li	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB		
				\checkmark					\checkmark			

No.	Date				Me	etings Ag	enda					
33.	June 20, 2023	1. Op	erational	Performa	nce Repc	ort & Rever	nue W2 Ju	ine 2023				
		2. Rep	port of Lir	mited Mee	etings Ag	enda						
		3. Rep	port of Lir	mited Mee	etings Ag	enda						
		4. Rep	port of Lir	mited Mee	etings Ag	enda						
		5. Sha	aring Ses	sion Gene	rative AI k	by BCG						
		6. Rep	port of Lir	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	-	\checkmark	\checkmark	\checkmark		
34.	June 26, 2023	1. Rep	port of Lir	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		
35.	June 27, 2023			Performa 23 and W3		ort, Revenu 23	ie & SI Pro	gram Acti	ion Based	YtD May		
		 Report of Limited Meetings Agenda 										
		3. Rep										
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark		\checkmark	\checkmark	\checkmark	-	\checkmark	\checkmark	\checkmark		
36.	July 04, 2023	1. Op	erational	Performa	nce Repc	ort & Rever	nue W4 Ju	ine 2023				
		2. Rep	2. Report of Limited Meetings Agenda									
		2. Report of Limited Meetings Agenda										
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	-	\checkmark	\checkmark	\checkmark		
37.	July 11, 2023	1. Op	erational	Performa	nce Repo	ort, Revenu	ue YtD Jur	ni 2023 (O	utlook)			
		2. Rep	port of Lir	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		
38.	July 18, 2023	1. Op	erational	Performa	nce Repo	ort & Rever	nue W2 Ju	ıly 2023				
		2. Rep	port of Lir	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		
39.	July 21, 2023	1. Tell	kom Perf	ormance `	YtD June	2023 and	BoC conc	ern				
		2. Up	date on L	itigation (Case TW I	I/2022						
		3. Exp	lanation	of Sinergy	/ Telkom	sel-Go-To	2020-2023	3				
		 Telkom's Corporate Communication (Corcom) Strategy: Evaluation for Sem 1 2023 & Corcomm focus points in Semester 2 2023 										
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB		
	1											

No.	Date	Meetings Agenda										
40.	July 25, 2023	1. Report of Limited Meetings Agenda										
		2. Operational Performance Report, Revenue & SI Program Action Based Yt June (Closing) 2023 and W3 July 2023										
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
				√	~	√	√	_	√			
41.	August 01, 2023		-	ssion Busi Innovatior				entation	on China	(Macr		
		2. Re	port of Li	mited Mee	etings Ag	enda						
		3. Re	port of Lii	mited Mee	etings Ag	enda						
		4. Op	erational	Performa	nce Repo	ort and Re	venue W4	July 2023	3			
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
			\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark		
42.	August 08, 2023	1. Op	erational	Performa	nce Repc	ort & Rever	nue YtD Ju	aly 2023 (0	Dutlook)			
		2. Re	port of Lii	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark		
43.	August 15, 2023	1. Operational Performance Report & Revenue W2 August 2023										
		2. Re	port of Lii	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark			
44.	August 21, 2023	1. Re	port of In	fraco								
		2. Re	port of 1 c	on 1 SL Disc	cussion							
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark			
45.	August 23, 2023	1. Pro	gress in	Handling I	KDK for A	udit Inves	tigation (0	Dutstandi	ng > 1 yea	rs)		
		 Progress in Handling KDK for Audit Investigation (Outstanding > 1 yes) Evaluate of FMC Progress and Infraco 										
		3. Tel	kom Perf	ormance \	/tD July 2	2023						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		\checkmark	\checkmark	\checkmark	\checkmark		\checkmark		\checkmark			
46.	August 29, 2023	1. Op	erational	Performa	nce Repc	ort & Rever	nue W4 Ai	ugust 202	3			
		2. Re	port of Lii	mited Mee	etings Ag	enda						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		
		√	\checkmark	\checkmark	\checkmark	-	\checkmark					
47.	September 05, 2023	1. Re	port of Pr	ogress AS	EAN-Indo	p-Pacific F	orum 202	3				
				- mited Mee								
				Performa			nue YtD Ai	ugust 202	3 (Outloo	k)		
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ		

No.	Date				Me	etings Ag	enda							
48.	September 12, 2023	1. Operational Performance Report and Revenue W1 September 2023												
		 Report of Certification Program "Qualified Risk Governance Professional" for Board of Directors and Board of Commissioners. 												
		3. Re	oort of Li	mited Mee	etings Ag	enda								
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB				
		_			\checkmark	\checkmark			\checkmark					
49.	September 19, 2023			Performa sing) 2023				Program	Action Ba	ased Yt[
		2. Re	oort of Li	mited Mee	etings Ag	enda								
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB				
		√			\checkmark									
50.	September 21, 2023	1. Dis	cussion (on Propose	ed Chang	es to Pens	sion Fund	Regulatio	ons (PDP)	Telkom				
				ormance `				-						
		3. Eva	aluate of	FMC Prog	ress									
		4. Sul	omission	of Propos	als regarc	ling Telko	m Risk Ca	teqories i	n accorda	nce witł				
				r's Regula	-	-		0						
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB				
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark				
51.	September 26, 2023	1. Op	1. Operational Performance Report & Revenue W4 September 2023											
		2. Re												
	Attendance List	RA	AW	BW	HB									
			\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark				
52.	October 03, 2023	1. Op	erational	Performa	nce Repc	rt & Rever	nue W4 Se	ptember	2023 (Ou	tlook)				
		 Operational Performance Report & Revenue W4 September 2023 (Outlook) Report of Limited Meetings Agenda 												
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	HB				
		-	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark					
53.	October 10, 2023	1. Op	erational	Performa	nce Repo	ort and Rev	venue YtD	Septem	oer 2023 (Outlook				
		2. Re	oort of Li	mited Mee	etings Ag	enda								
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB				
		\checkmark		√	\checkmark									
54.	October 17, 2023			Performa		-								
				mited Mee										
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB				
		_				_	√							
55.	October 20, 2023	1. Tel		ormance `		mber 202		v	v	V				
00.	0000001 20, 2020			gress FMC										
								ulfilling o	hligations	as Dati				
		 Report of Compliance Telkom and Telkomsel to fulfilling obligations as Controller and/or Data Processor in accordance with the Personal Protection Law 												
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB				

No.	Date				Ме	etings Ag	enda						
56.	October 24, 2023	 Operational Performance Report, Revenue & SI Program Action Based YtE August (Closing) 2023 and W2 September 2023 											
		2. Rej	oort of Lir	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	HB			
		√		\checkmark			-		\checkmark				
57.	October 25, 2023	1. Re	port of Lir	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
		\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			
58.	October 31, 2023	1. Op	erational	Performa	nce Repc	ort & Rever	nue W4 O	ctober 20	23				
		2. Rej	oort of Lir	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ			
				\checkmark	-	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark			
59.	November 01, 2023	1. Rej	port of Ea	arning Call	Q3 2023								
	Attendance List	RA	HS	FMV	нw	MFR	BSW	AW	BW	НВ			
	_			\checkmark	\checkmark	\checkmark		\checkmark		\checkmark			
60.	November 07, 2023	1. Op	23 (Outloo	ok)									
		2. Report of Limited Meetings Agenda											
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
				\checkmark	\checkmark	-	-	\checkmark		\checkmark			
61.	November 10, 2023	1. Report of Final Draft RKAP 2024 (Including response to RKAP 2024 Concerns from the Board of Commissioners during 1 On 1 session)											
		 Report of Five Bold Moves: Reconfirming Position and Strategic Alignment of Subsidiaries in Implementing Five Bold Moves 											
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
		~		\checkmark	\checkmark		\checkmark	\checkmark	\checkmark				
62.	November 14, 2023	1. Op	erational	Performa	nce Repc	ort & Rever	nue W2 No	ovember	2023				
		2. Up	date on L	.KPP Prog	ress and	Committe	e Decisior	٦					
		3. Rej	oort of Lir	mited Mee	etings Ag	enda							
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
			\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark			
	November 21, 2023	1. Tel	kom Perf	ormance [Report Yt	D Octobe	r 2023 and	BoC Cor	icern rout	ine			
63.		RA	HS	FMV	HW	MFR	BSW	AW	BW	HB			
63.	Attendance List			1			\checkmark	\checkmark	\checkmark				
63.	Attendance List	√	√ - √ √ √ √ 1. Operational Performance Report & Revenue W4 November 2023										
63. 64.	Attendance List November 28, 2023		- erational	-		ort & Rever	nue W4 No	ovember	2023				
		1. Op		-	nce Repc		nue W4 No	ovember	2023				
		1. Op		Performa	nce Repc		nue W4 No BSW	ovember:	2023 BW	НВ			

No.	Date				Me	etings Ag	enda				
65.	December 5, 2023	1. Op	erational	Performa	nce Repo	ort & Rever	nue YtD N	ovember	2023 (Out	look)	
		2. Rep	ort of Li	mited Mee	etings Ag	enda					
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB	
		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	
66.	December 12, 2023	1. Op	erational	Performa	nce Repc	ort & Rever	nue W1 De	ecember 2	2023		
		2. Up	date Cor	npetitive li	ntelligend	ce Icon+ ar	nd Lintas A	Artha			
		3. Rep	oort of Li	mited Mee	etings Ag	enda					
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ	
		\checkmark	-	\checkmark	\checkmark	\checkmark	\checkmark	-	\checkmark	\checkmark	
67.	December 19, 2023	Nov	November (Closing) 2023 and W2 September 2023								
		2. Report of Limited Meetings Agenda									
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	HB	
		\checkmark	\checkmark	\checkmark	\checkmark	-	\checkmark	-	\checkmark	\checkmark	
68.	December 28, 2023	1. Op	erational	Performa	nce Repo	ort & Rever	nue W3 De	ecember 2	2023		
				Progress and Orch	0		Centre Di	gital Cor	nnectivity	Service	
		3. Rep	oort of Te	elkomClicl	< 2024						
		4. Rep	ort of Li	mited Mee	etings Ag	enda					
	Attendance List	RA	HS	FMV	HW	MFR	BSW	AW	BW	НВ	
		\checkmark	\checkmark	\checkmark	\checkmark	-	-	\checkmark	$\overline{\mathbf{v}}$	\checkmark	
Remark: RA HS FMV HW MFR	Ririek Adriansyah Heri Supriadi FM Venusiana R. Herlan Wijanarko Muhamad Fajrin Rasyid	BSW AW BW HB	Afriwar Bogi W	etyawan Wijay ndi Vitjaksono :i Basyir	/a						

Board of Directors' Attendance at Internal Meetings

No.	Name	Position	Total of Meetings	Total of Attendance	Percentage of Attendance (%)
1.	Ririek Adriansyah	President Director	68	66	97.06
2.	Heri Supriadi	Director of KMR	68	64	94.12
3.	FM Venusiana R	Director of EBIS	68	67	98.53
4.	Herlan Wijanarko	Director of NITS	68	65	95.59
5.	Muhamad Fajrin Rasyid	Director of DB	68	59	86.76
6.	Budi Setyawan Wijaya	Director of SP	68	58	85.29
7.	Afriwandi	Director of HCM	68	61	89.71
8.	Bogi Witjaksono	Director of WINS	68	66	97.06
9.	Honesti Basyir	Director of GBD	39	39	100.00